## 越南高等教育管理結構 革新的轉折

范氏麗\*

## 摘要

儘管越南國內生產總值大量分配於教育,但越南高等教育仍然落後於世界。探究其中,是否治理結構的缺失爲主要原因?若其爲主要原因,是否越南應該借鏡被受稱讚的美國教育?或者因兩國之間的文化差異,美國教育模式應調整爲適合越南的教育模式?抑或極大化美國教育之益處?上述問題將於本文分成三部分:首先,探討越南高等教育失敗之原因,如廢弛的教育體制、政策之不可行、不明確的教育目的。再者,簡述美國教育體制的優點,如自主權、分權治理、行政管理及責任。最後,透過修正美國教育模式進而提供越南高等教育缺失之暫時性建議。

關鍵詞:美國教育體系、越南高等教育、高等教育治理結構、教育政策

<sup>\*</sup> 范氏麗, (胡志明市)越南國家大學人才發展中心副主任

電子郵件: lypham63@gmail.com

來稿日期:2011年7月27日;修訂日期:2011年10月7日;採用日期:2012年7月6日

## Innovation of University Governance Structure: Vietnam Higher Education at the Crossroads

Ly Thi Pham\*

## **Abstract**

Despite a substantial amount of the GDP allocated for education, Vietnam's higher education is still lagging far behind in the world. Is the defect of governance structure its main cause? If so then whether Vietnam should take the American education in toto, a system quite successful and widely appreciated by the world – to be a model to learn from? Or due to a certain cultural difference between these two countries, should the American model be modified to suit Vietnam and to maximize benefits for it? All these questions are the subjects for a discussion here in this paper. This paper consists of three parts: the first part searches for the causes of problems of Vietnam higher education such as its obsolete and ineffective governance structure, its policy unpracticability, and its unclarity with regard to higher education purposes; the second part briefly presents the strength of American education system such as its autonomy, its rational division of governance, administration and management, and its transparency and accountability; the final part is my tentative suggestion of a system, modified from the U.S. model, to deal effectively with the defects of Vietnam higher education.

**Keywords:** American education system, higher education in Vietnam, university governance structure, education policy

E-mail: lypham63@gmail.com

Manuscript received: July 27, 2011; Modified: October 7, 2011; Accepted: July 6, 2012

<sup>\*</sup> Ly Thi Pham, Deputy Director, Centre for Human Resource Development, Vietnam National University at Ho Chi Minh City, Vietnam